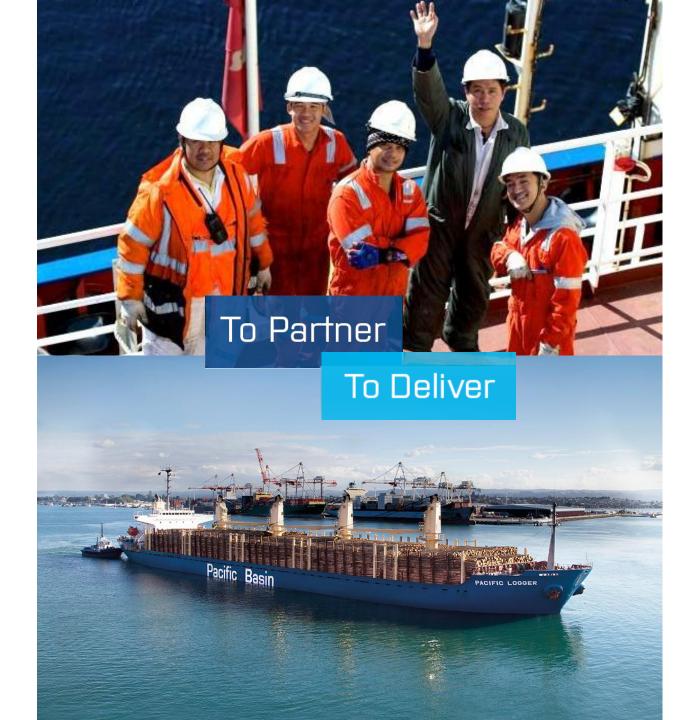
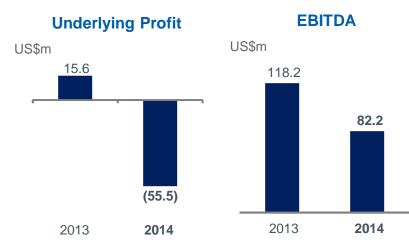
# Pacific Basin

2014 Annual Results



26 Feb 2015

## **2014 Annual Results – Group Highlights**



**Pacific Basin** 

	2014	2013
Net (Loss) / Profit	US\$(285.0)m	US\$1.5m
Cash Position	US\$363m	US\$486m
Net Gearing	40%	34%
Dividend per Share	HK¢5 (proposed)	HK¢5

- In a very difficult market, our results were influenced by:
  - the impact on revenues of very low dry bulk market rates
  - US\$130 million non-cash impairments and provisions reflecting significant changes in the dry bulk and bunker fuel markets
  - US\$91 million towage related impairment and business disposal charges
- Positive EBITDA US\$82m
- Robust balance sheet :
  - US\$363m total cash and deposits
  - 40% group net gearing
  - US\$350m undrawn committed bank facilities
  - US\$69m towage sale proceeds (harbour towage + OMSA) received in early 2015
- US\$385m Dry Bulk vessel capital commitments



## Pacific Basin Dry Bulk – 2014 Performance

Handysize	Outperformed Market by: 28%			
Daily Earnings	US\$9,340	↓2% YOY		
Daily Costs	US\$8,750	↑3% YOY		
Handymax	Outperformed Market by:	12%		
Handymax Daily Earnings	Outperformed Market by: US\$10,460	<b>12%</b> ↓4% YOY		

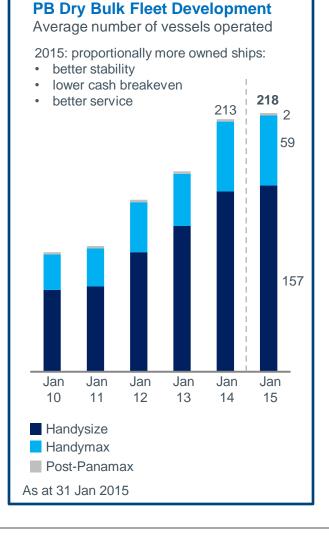
US\$ million	2014
<ul> <li>Dry Bulk net loss</li> <li>Handysize contribution</li> <li>Handymax contribution</li> <li>Direct overheads</li> </ul>	(30.0) 28.5 (14.8) (49.2)
EBITDA	94.0
Return on net assets	(6)%

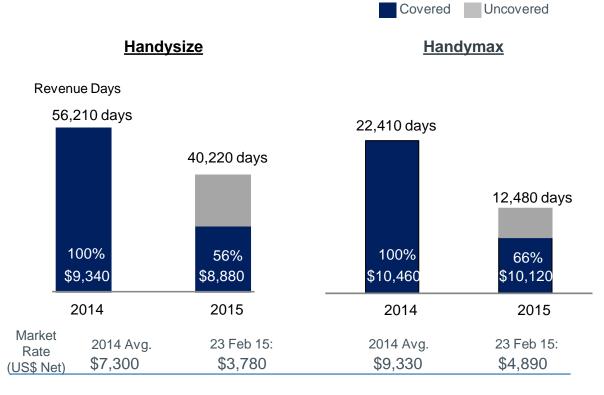
- Group results affected by non-cash accounting charges of \$130m:
  - US\$101m for inward chartered vessel contracts taken at higher rates primarily in 2010;
  - Unrealised derivative charge of US\$29m mainly on bunker fuel hedges following >50% drop in fuel prices
- US\$94m positive EBITDA reflects (i) value of our business model enabling market outperformance and; (ii) good opex control
- Taken delivery of all 33 secondhand ships acquired since 2012
- Percentage of owned ships increasing
  - → enhanced stability, EBITDA generation and quality service





## Pacific Basin Dry Bulk – Earnings Coverage





 Ship operators typically face significant exposure to spot market, our long-term cover provides a degree of earnings visibility

2015 cover excludes revenue days chartered in on index-linked basis

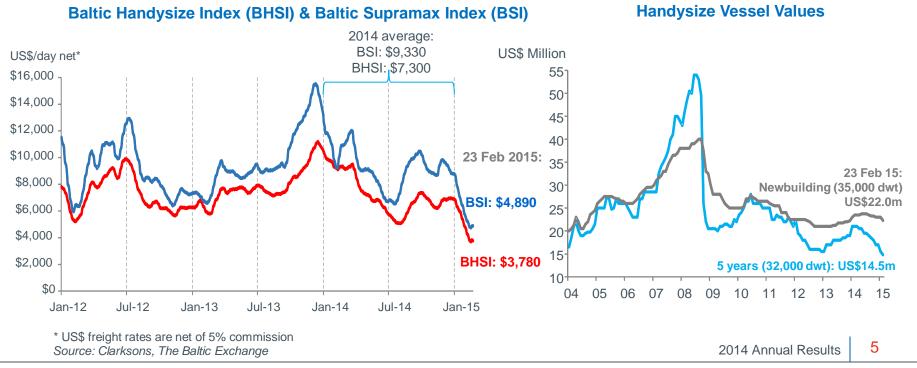
2014 Annual Results

As at 23 Feb 2015

4

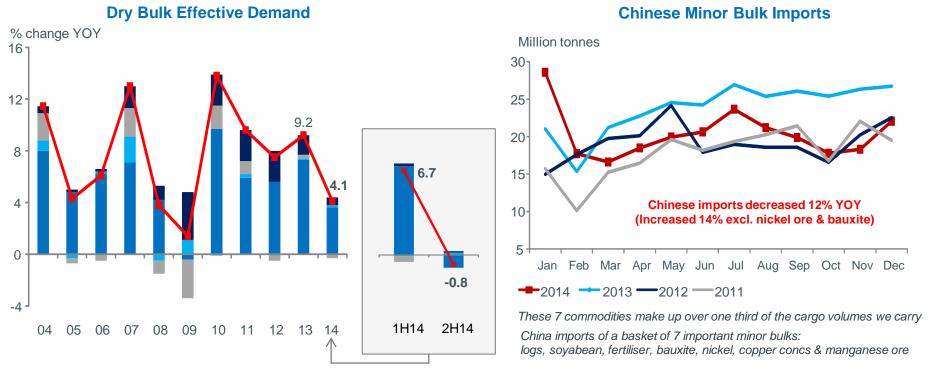
## Pacific Basin Dry Bulk Market Information

- Freight market trended sharply down in 2014 63% fall in BDI over the year
  - Continued global oversupply of vessels
  - Regional demand-side weaknesses, less coal imports to China
  - Collapse in Atlantic rates in 2Q resulting from ships repositioning for S. American grain season
  - Indonesian mineral export ban from Jan 2014 weakened Pacific rates
  - Less pronounced and short-lived improvement in 4Q
- Ship values started strong but declined over the year
  - 5 year old Handysize value: US\$14.5m (-34% since start of 2014)



## **Pacific Basin**

### **Dry Bulk Demand**



- International cargo volumes
- **Congestion effect**
- Tonne-mile effect
- China coastal cargo, off-hire & ballast effect
- Net demand growth

- Overall dry bulk demand increased 4.1% YOY weighed down by disappointing 2H Chinese cargo imports
- ↑ hydro-electric power and China protecting its domestic coal industry → Coal imports ↓11%
- Minor bulk demand growth impacted by Indonesian ban on bauxite and nickel ore exports:
  - = 12% in Chinese imports of 7 important minor bulks (other minor bulks increased, but not enough to offset)
  - India coal imports grew by 26 million tonnes

Source: R.S. Platou, Bloomberg, Macquarie

2014 Annual Results

## **Global Dry Bulk Fleet Development**

net fleet growth	Handysize	Dry Bulk overall
1H14	+1.9%	+2.7%
2H14	+0.7%	+1.7%
2014	+2.7%	+4.4%

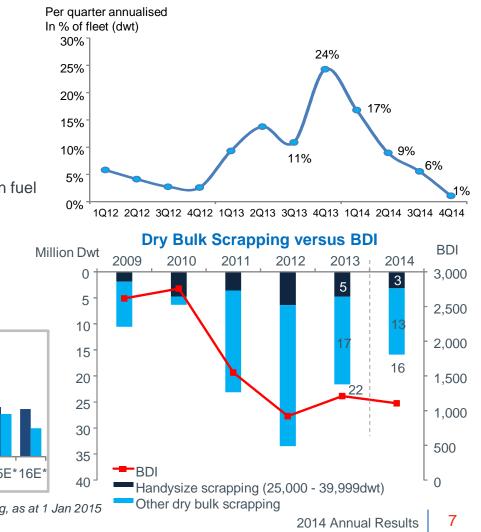
Dry bulk net fleet growth:

**Pacific Basin** 

- Driven by 48m tonnes of new capacity
- Partially offset by 16m tonnes of scrapping

Widespread slow steaming continued, but dramatic drop in fuel prices led to early signs of increased vessel speeds





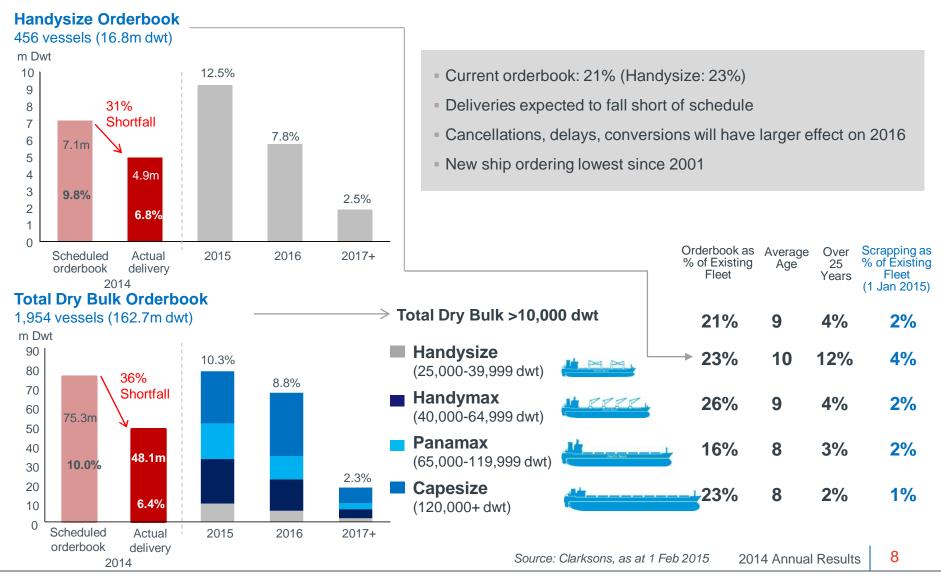


#### Dry Bulk Supply & Demand

With you for the long haul



## **Dry Bulk Orderbook**





## **Pacific Basin Dry Bulk – Outlook**

#### **Opportunities**

- Growth in Chinese imports of minor bulks on restocking or economic stimulus
- Solid US economic growth stimulates global economy
- Lower oil and other commodity prices stimulating greater demand and dry bulk exports
- Market pressures causing actual newbuilding deliveries to fall significantly short of scheduled deliveries

#### Threats

- Low fuel prices causing a general increase in vessel operating speeds → increasing supply
- Further reduction in Chinese economic growth
- Lower commodity prices shutting out smaller producers often using Handy ships
- Declining newbuildling prices → increasing new ship ordering
- Greater national protectionism

#### **PB Outlook:**

- Medium term cautious view on freight earnings outlook
- Freight market becoming dysfunctional in some regions, limited cargo availability
- Larger dry bulk supply surplus now than a year ago due to disappointing demand
- Longer term positive on our own business better protection in Handy segment in weak markets; acquired ships at historically attractive prices → competitive cost base

#### Strategy:

- Firmly focused on Handy segments  $\rightarrow$  managing for weak market scenario
- Reduce costs, grow our customer relationships → enhance access to cargo
- Safeguarding strong cash position and EBITDA generation
- We are currently neither buying nor taking long-term charter
- Difficult market will present acquisition opportunities for companies able to access capital

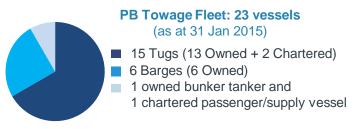


- Group results affected by:
  - US\$70.5m non-cash impairments / provisions (incl. US\$64m in 1H14)
  - US\$7.6m business disposal loss and related US\$12.7m exchange loss (sale of harbour towage and our OMSA JV interest)

US\$million	Net book loss / gain	Exchange loss
Sale of harbour towage	(9.9)	(9.3)
Sale of OMSA JV	2.3	(3.4)

US\$3.5m-US\$1.2m (reclassified as consultancy fee)





#### **Offshore Towage**

- Sold our interest in OMSA
- Towage customers Western Desert Resources (WDR) entered voluntary administration in September.

No buyer yet  $\rightarrow$  US\$5.7m additional charges was booked

#### Harbour Towage

 Sold our harbour towage business to Smit Lamnalco → staff / crew transferred as integral part of the transaction and saves us significant vessel dockings costs in 2015

#### Outlook

- Remaining towage vessel net book value: US\$41.5m 13 offshore tugs and 6 barges
- Our remaining towage presence is mainly in Middle East
- Significantly downsized New Zealand and Australian offshore towage organisation (marketing remaining idle vessels for sale)
- Outlook remains challenging, worsened by the fall in oil prices → impacting oil & gas projects in Middle East

2014 Annual Results

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## **2014 Annual Financial Highlights**

US\$m	2014	2013
Segment net (loss)/profit	(45.9)	36.0
Treasury	-	(4.4)
Discontinued Operations - RoRo	(0.2)	(0.5)
Non direct G&A	(9.4)	(15.5)
Underlying (loss)/profit	(55.5)	15.6
Sale of Harbour Towage and OMSA JV	(7.6)	-
Towage Exchange (loss)/gain	(12.7)	5.1
<ul> <li>Towage impairments and provisions</li> <li>including disposal</li> </ul>	(70.5)	-
Provision for onerous contracts	(100.9)	(0.7)
Unrealised derivative (expenses)/income - Mainly bunker fuel	(28.9)	1.8
RoRo exchange loss	(5.0)	(7.8)
Other impairments and provisions	(3.9)	2.8
Expenses on exercising 10 finance lease purchase options	-	(15.3)
(Loss)/Profit attributable to shareholders	(285.0)	1.5

- Segment and underlying results affected by both weak dry bulk and towage results
- Provision for dry bulk onerous contracts to align inward charters with TC market
- Non direct G&A reduced, total G&A to come down further in 2015



### **Pacific Basin Dry Bulk**

Dry Bulk		1H14	2H14	2014	2013	Change
Handysize contribution	(US\$m)	26.2	2.3	28.5	51.9	-45%
Handymax contribution	(US\$m)	(10.7)	(4.1)	(14.8)	8.5	-274%
Post-Panamax contribution	(US\$m)	2.7	2.8	5.5	5.7	-5%
Segment operating performance before overheads	(US\$m)	18.2	1.0	19.2	66.1	-71%
Direct overhead	(US\$m)	(24.7)	(24.5)	(49.2)	(40.0)	-23%
Segment net (loss)/profit	(US\$m)	(6.5)	(23.5)	(30.0)	26.1	-215%
Segment EBITDA	(US\$m)	53.4	40.6	94.0	115.0	-18%
Annualised return on net assets	(%)	-2%	-9%	-6%	5%	-11pts

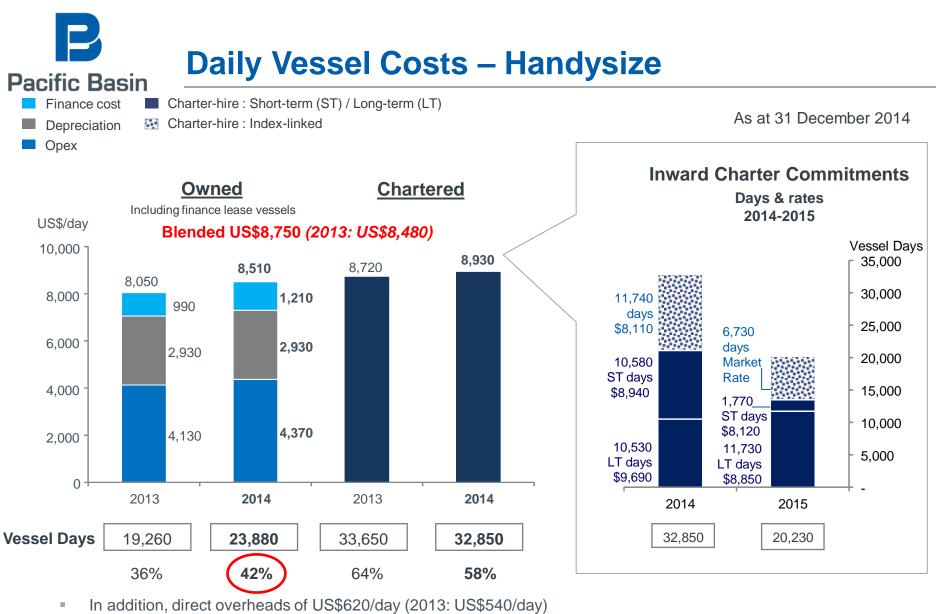
- Segment results affected by weak second-half dry bulk market
- Direct overhead up due to full-year effect of increase headcount (linked to fleet expansion), but lower total G&A



## **Pacific Basin Dry Bulk**

Handysize		1H14	2H14	2014	2013	Change
Revenue days	(days)	27,200	29,010	56,210	52,550	+7%
TCE earnings	(US\$/day)	10,210	8,520	9,340	9,520	-2%
Owned + chartered costs	(US\$/day)	9,120	8,400	8,750	8,480	-3%
Handysize contribution	(US\$m)	26.2	2.3	28.5	51.9	-45%
Handymax						
Revenue days	(days)	11,640	10,770	22,410	20,660	+8%
TCE earnings	(US\$/day)	11,100	9,770	10,460	10,880	-4%
Owned + chartered costs	(US\$/day)	11,890	10,130	11,050	10,440	-6%
Handymax contribution	(US\$m) <b>(</b>	(10.7)	(4.1)	(14.8)	8.5	-274%

- Increased revenue days reflects new vessel deliveries:
  - Owned: 5 Handysize, 2 Handymax
  - Long-term inward charter: 4 Handysize, 2 Handymax
- Weak second half impacted both Handysize and Handymax
- Higher cost short-term Handymax charters of 2013 expired in 1H, benefiting results in 2H

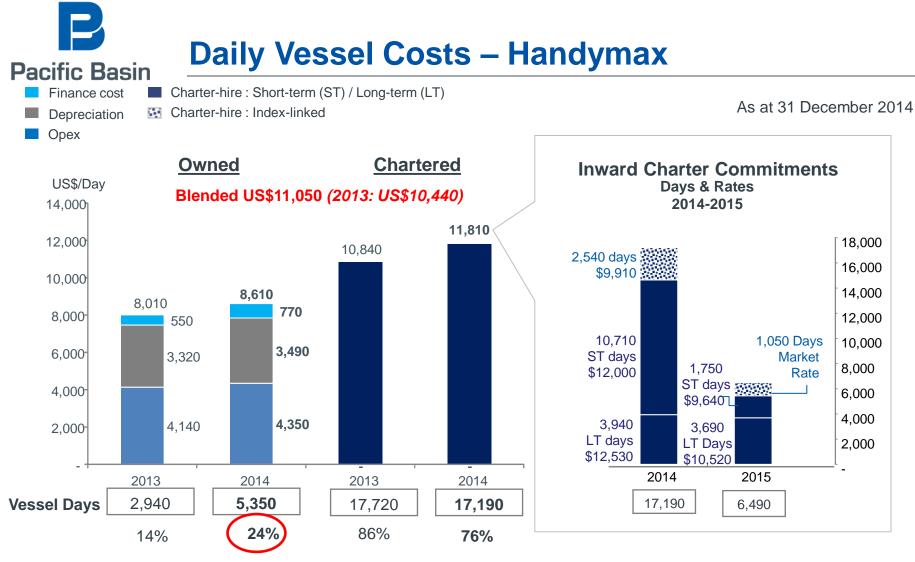


<sup>2014</sup> average owned and chartered daily cash cost: US37,520 (2013: US37,410)  $\rightarrow$  2015 indicative average daily cash cost: US\$7.020\* 14

2015 expected owned days: 24,970 

2014 Annual Results

\* Based on using the same 2014 daily opex and fin costs and existing committed 13,500 chartered-in days



- In addition, direct overheads of US\$620/day (2013: US\$540/day) н.
- Chartered in costs increased 9% mainly due to significantly higher short term chartered-in fixtures at the end of 2013
- 2014 average owned and chartered daily cash cost: US10,220 (2013: US9,970)  $\rightarrow$  2015 indicative average daily cash cost: US\$8,440\* 15
- 2015 expected owned days: 5,650

2014 Annual Results

\* Based on using the same 2014 daily opex and fin costs and existing committed 5,440 chartered-in days



US\$m	PB Dry Bulk	PB Towage	Treasury	31 Dec 14	31 Dec 13
Vessels & other fixed assets	1,539	42	-	1,585	1,622
Total assets	1,754	119	425	2,308	2,537
Total borrowings	1,000	-	-	1,000	1,037
Total liabilities	1,237	13	9	1,306	1,233
Net assets	517	106	416	1,002	1,304
Net borrowings after total cash	636	551			
Net borrowings to net book valu	40%	34%			

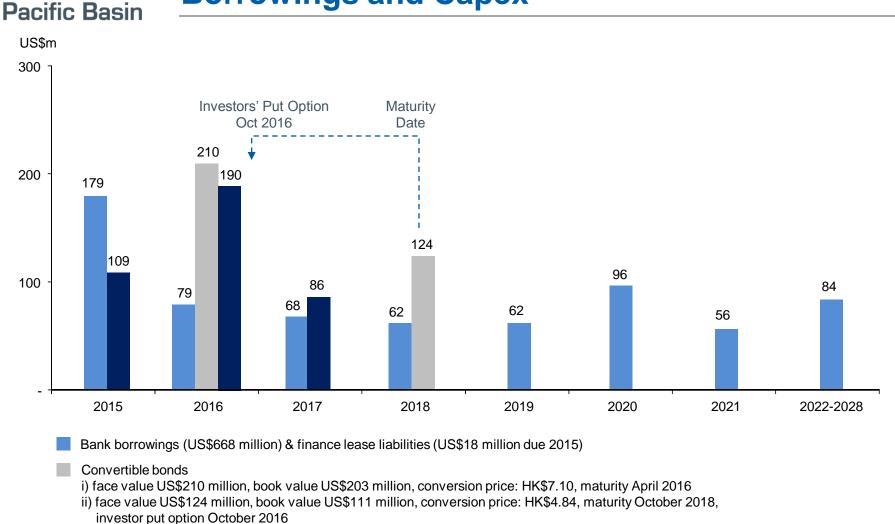
Vessel average net book value: Handysize \$16.1m, 8.9 years

Handymax \$23.7m, 5.9 years

KPI: net gearing below 50%

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## **Borrowings and Capex**



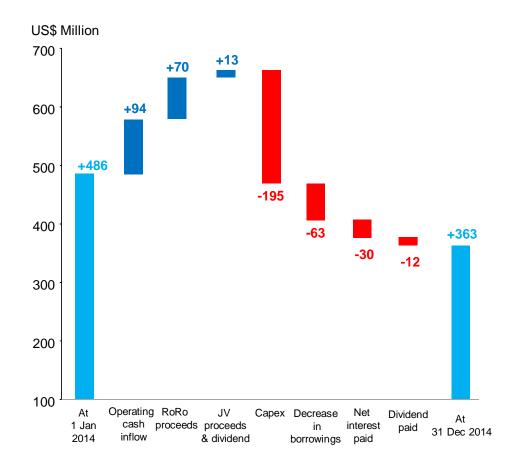
Vessel capital commitments (US\$385 million)

2014 Annual Results

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Cash inflow Cash outflow



Operating cash flow	US\$94m
EBITDA	US\$82m

2015 & 2016 cash	2015 & 2016 cash flows				
US\$179m borrowings due during 2015	<ul> <li>Funded by:</li> <li>US\$122m new bank borrowings drawn in late 2014</li> <li>US\$60m RoRo sale proceeds expected in 2015</li> </ul>				
US\$109m of capex in 2015	<ul> <li>Draw down US\$94m from US\$350m Japanese ECA</li> </ul>				
US\$190m of capex in 2016	<ul> <li>Draw down US\$154m of Japanese ECA</li> </ul>				
US\$210m Convertible Bond due 2016	<ul> <li>Can be funded by:</li> <li>New bank borrowing – being arranged in 2015 with unmortgaged dry bulk vessels</li> <li>US\$69m towage sale proceeds received in early 2015</li> </ul>				



#### **Dry Bulk Outlook**

- Poor start to 2015 BDI fell to lowest since 1986, dysfunctional freight market in some regions
- Expect weak market to continue in 2015 taking a cautious view on freight earnings outlook
- Reduced net fleet growth, but excessive dry bulk supply not yet fully absorbed
- Low fuel prices  $\rightarrow$  faster ship speeds  $\rightarrow$  potential additional increase in supply
- Demand growth continues to be threatened by softer growth outlook

#### Strategy

- Well placed to capitalise on improved trading condition when return
- Strive to deliver profitable contributions in weak market, safeguarding our continued strong cash position and EBITDA generation
- Currently neither buying nor taking long-term charter, but will consider pursuing opportunities difficult market will present



This presentation contains certain forward looking statements with respect to the financial condition, results of operations and business of Pacific Basin and certain plans and objectives of the management of Pacific Basin.

Such forward looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results or performance of Pacific Basin to be materially different from any future results or performance expressed or implied by such forward looking statements. Such forward looking statements are based on numerous assumptions regarding Pacific Basin's present and future business strategies and the political and economic environment in which Pacific Basin will operate in the future.

#### **Our Communication Channels:**

- Financial Reporting
  - Annual (PDF & Online) & Interim Reports
  - Voluntary quarterly trading updates
  - Press releases on business activities

#### Shareholder Meetings and Hotlines

- Analysts Day & IR Perception Study
- Sell-side conferences
- Investor/analyst calls and enquiries

Contact IR – Emily Lau E-mail: elau@pacificbasin.com ir@pacificbasin.com

Tel : +852 2233 7000

#### Company Website - www.pacificbasin.com

- Corporate Information
- CG, Risk Management and CSR
- Fleet Profile and Download
- Investor Relations:
- financial reports, news & announcements, excel download, awards, media interviews, stock quotes, dividend history, corporate calendar and glossary
- Social Media Communications
  - Follow us on Facebook, Twitter and Linkedin!

facebook. twitter Linked in



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- A leading dry bulk owner/operator of Handysize & Handymax dry bulk ships
- Flexible Pacific Basin Dry Bulk business model
  - Large fleet of uniform, interchangeable, modern ships
  - Mix of owned and long-term, short-term chartered ships
  - Operating mainly on long term cargo contract (COA) and spot basis
  - Diversified customer base of mainly industrial producers and end users
  - Extensive network of offices positions PB close to customers
- Also owning/operating offshore tugs
- >250 vessels serving major industrial customers around the world
- Hong Kong headquarters, 13 offices worldwide, 340 shore-based staff, 3,000 seafarers\*
- Our vision: To be a shipping industry leader and the partner of choice for customers, staff, shareholders and other stakeholders

www.pacificbasin.com Pacific Basin business principles



\* As at Jan 2015 2014 Annual Results 21



## **Appendix: Strategic Model**

#### OUR LARGE VERSITILE FLEET

Fleet scale and interchangeable high-quality dry bulk ships facilitate service flexibility to customers, optimised scheduling and maximised vessel utilisation

In-house technical operations facilitate enhanced health & safety, quality and cost control, and enhanced service reliability and seamless, integrated service and support to customers

#### **OUR MARKET LEADING CUSTOMER FOCUS & SERVICE**

CUSTOMER FOCUS Priority to build and sustain long-term customer relationships

Solution-driven approach ensures accessibility, responsiveness and flexibility towards customers

Close partnership with customers generates enhanced access to spot cargoes and long-term cargo contract opportunities of mutual benefit



## AMEPROFILE



GLOBALOFFI

#### **OUR STRONG CORPORATE & FINANCIAL PROFILE**

Striving for best-in-class internal and external reporting, transparency and corporate stewardship

Robust balance sheet through conservative financial structure sets us apart as a preferred counterparty

Well positioned to deploy capital through selective investment in our core market when conditions are right

Responsible observance of stakeholder interests and our commitment to good corporate governance and CSR

#### **OUR COMPREHENSIVE GLOBAL OFFICE NETWORK**

Integrated international service enhanced by commercial and technical offices around the world

Being local facilitates clear understanding of and response to customers' needs and firstrate personalised service

Being global facilitates comprehensive market intelligence and cargo opportunities, and optimal trading and positioning of our fleet

> 22 2014 Annual Results



- Applying sustainable thinking in our decisions and the way we run our business
- Creating long-term value through good corporate governance and CSR

#### **Corporate Social Responsibility (CSR)**

- Guided by strategic objectives on (i) workplace practices (primarily safety), (ii) the environment, and (iii) our communities (where our ships trade and our people live and work)
- Active approach to CSR, with KPIs to measure effectiveness
- Reporting follows SEHK's ESG Reporting Guide
- Disclosure also through CDP, HKQAA, CFR for HK-listed companies

#### **Corporate Governance & Risk Management**

- Adopted recommended best practices under SEHK's CG Code (with quarterly trading update)
- Closely integrated Group strategy and risk management
- Transparency priority
- Stakeholder engagement includes in-depth customer and inve Corporate Governance
- Risk management committee interaction with management and business units
- Integrated Reporting following International <IR> Framework of IIRC

#### With you for the long haul

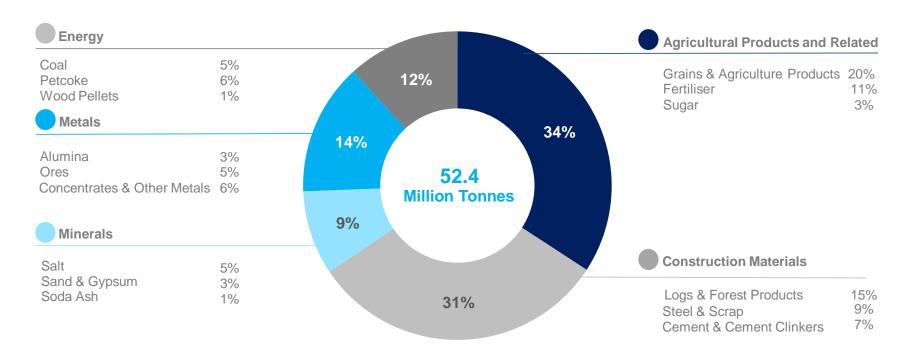
www.pacificbasin.com CSR report

www.pacificbasin.com





#### Pacific Basin Cargo Volume 2014



- Diverse range of commodities reduces product risk
- China and North America were our largest market
- 60% of business in Pacific and 40% in Atlantic



#### Pacific Basin Dry Bulk Fleet: 250

average age of core fleet: 7.3 years old

	O	wned	Chartered		Total	
	Delivered	Newbuilding	Delivered <sup>1</sup>	Newbuilding		w Fl
Handysize	64	12	93	12	181	
Handymax	15	6	44	2	67	
Post-Panamax	1	0	1	0	2	
Total	80	18	138	14	250	

www.pacificbasin.com Fleet Details

#### PB Towage : 23

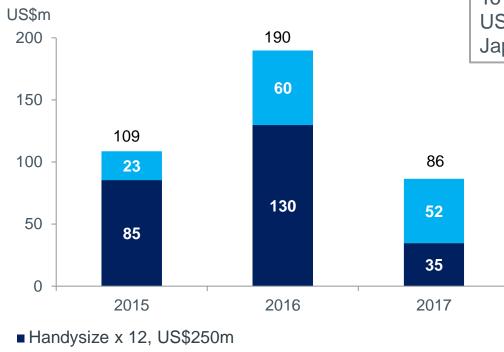
	Owned		Cha	Total	
	Delivered	Newbuilding	Delivered	Newbuilding	
Tugs	13	0	2	0	15
Barges	6	0	0	0	6
Others	1	0	1	0	2
Total	20	0	3	0	23

\* Excluding 2 RoRo ships

<sup>1</sup> Average number of vessels operated on 31 Jan 2015



Total US\$385m



Handymax x 6, US\$135m

To be largely funded by US\$350m committed Japanese export credit facility



As at 31 December 2014

#### **Commitments Excluding Index-linked Vessels**

			Handysize			Handymax		
			Average daily rate			Average daily rate		
Year	Provision Write-back (US\$m)	Vessel days	Before provision write-back (US\$)	After provision write-back (US\$)	Vessel days	Before provision write-back (US\$)	After provision write-back (US\$)	
2015	21.3	13,500	9,670	8,760	5,440	11,880	10,230	
2016	24.5	8,920	10,310	8,850	3,490	12,900	9,600	
2017	20.0	8,470	10,310	9,060	2,920	12,950	9,730	
2018	18.9	7,340	10,830	9,390	2,730	12,940	9,900	
2019	16.2	6,620	10,970	9,520	2,190	12,950	9,940	
2020+		11,710	10,950		2,640	12,810		
Total	100.9	56,560			19,410			
Aggregate	operating lease com	nitments		US\$590.2m			US\$244.9m	



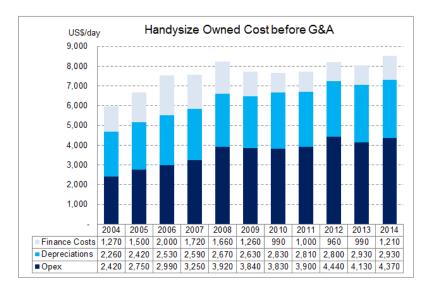
As at 31 December 2014

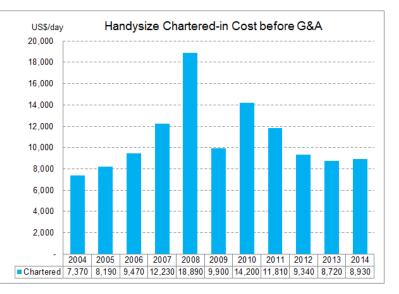
#### 2015 Commitments Including Index-linked Vessels

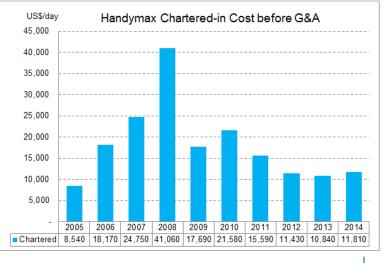
Our fixed, after provision, rate and variable rate index-linked lease commitments showing 2014 completed and 2015 outstanding lease periods can be analysed as follows:

	20	2014		1H2015		2H2015	
Handysize	Vessel Days	Average daily rate (US\$)	Vessel Days	Average daily rate (US\$)	Vessel Days	Average daily rate (US\$)	
Long-term (> 1 year) Short-term Index-linked	10,530 10,580 11,740	9,690 8,940 8,110	6,040 1,770 4,200	8,770 8,120 Market rate	5,690 _ 2,530	8,940 – Market rate	
Total	32,850	8,930	12,010		8,220		
Handymax							
Long-term (> 1 year) Short-term Index-linked	3,940 10,710 2,540	12,530 12,000 9,910	1,850 1,750 670	10,340 9,640 Market rate	1,840 _ 380	10,710 – Market rate	
Total	17,190	11,810	4,270		2,220		

## Pacific Basin Appendix: Historical Owned and Chartered-in Cost







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## Appendix: Convertible Bonds Due 2016

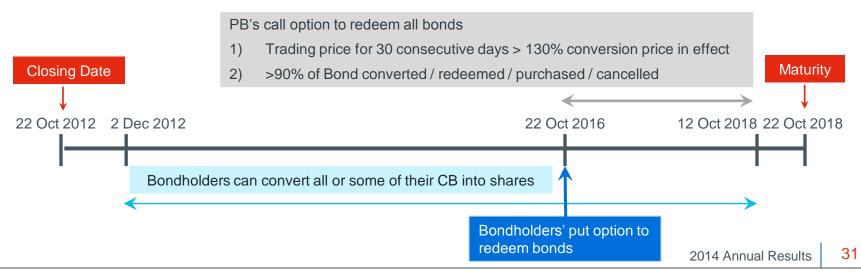
Pacific Basin

Issue size	US\$230 million (US\$20.5m face value put back and repaid on 14 April 2014; Remaining: US\$210m)					
Maturity Date	12 April 2016 (6 years)					
Investor Put Date and Price	12 April 2014 (4 years) at par					
Coupon	1.75% p.a. payable semi-annually in arrears on 12 April and 12 October					
Redemption Price	100%					
Initial Conversion Price	HK\$7.98 (Current conversion price: HK\$ 7.1 with effect from 23 April 2014)					
Conversion Condition	Before 11 Jan 2011:No Conversion is allowed12 Jan 2011 – 11 Jan 2014:Share price for 5 consecutive days > 120% conversion pri12 Jan 2014 – 5 Apr 2016:Share price > conversion price					
Intended Use of Proceeds	To purchase the 3.3% Existing Co Bonds (now all redeemed & canc		n redeem the 2013 Convertible			
Conditions	mandate to issue associated sh	ares. /ed by the shareholders at the S	w Convertible Bonds and the specific SGM, the Company would not pursue a 22 April 2010			
Conversion/redemption Timeline	PB's call option to redeem all bonds					
Closing Date	1) Trading price for 30 consecutiv	e days > 130% conversion price in	effect Maturity			
	2) >90% of Bond converted / rede					
12 Apr 2010 12 Jan 2011	12 Jan 2014	12 Apr 2014	5 Apr 2016 12 Apr 2016			
$\longleftrightarrow$						
Conversion trading price	rs can convert to PB shares after ce > 120% conversion price in effect ecutive days	Bondholders can con trading price > conve	overt to PB shares when ersion price			
		Bondholders' put option to	2014 Annual Results 30			
		redeem bonds	With you for the long haul			

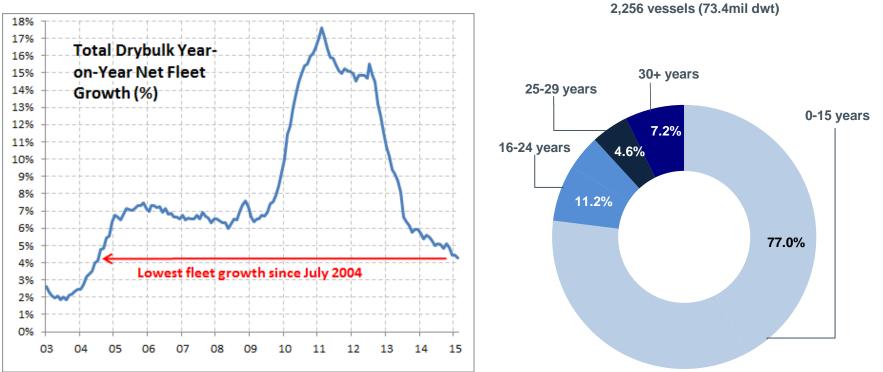


Issue size	US\$123.8 million
Maturity Date	22 October 2018 (6 years)
Investor Put Date and Price	22 October 2016 (4 years) at par
PB's Call Option	<ol> <li>Trading price for 30 consecutive days &gt; 130% conversion price in effect</li> <li>&gt;90% of Bond converted / redeemed / purchased / cancelled</li> </ol>
Coupon	1.875% p.a. payable semi-annually in arrears on 22 April and 22 October
Redemption Price	100%
Initial Conversion Price	HK\$4.96 (current conversion price: HK\$4.84 with effect from 23 April 2014)
Intended Use of Proceeds	To acquire additional Handysize and Handymax vessels, as well as for general working capital

#### Conversion/redemption Timeline







Age Profile of Handysize Vessel (25,000-39,999 Dwt)

Source: Clarksons, as at 1 Feb 2015

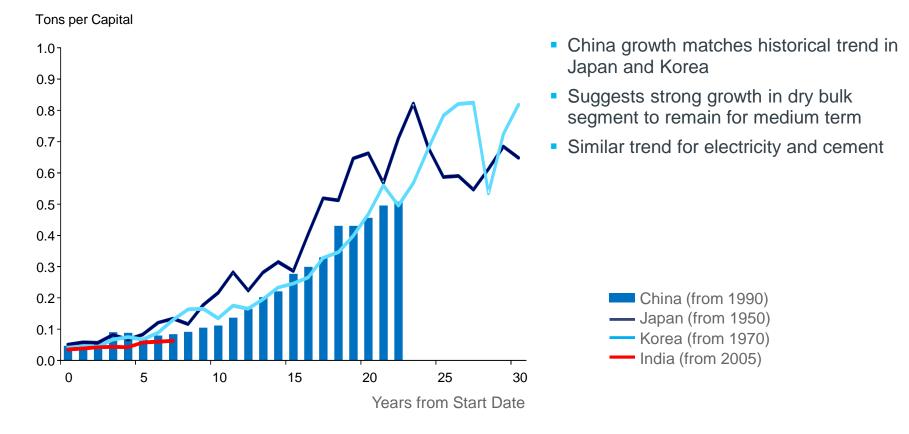
2014 Annual Results

With you for the long haul

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#### **Steel Consumption Per Capita**



2014 Annual Results 33



